

## 2018 International Conference on Municipal Fiscal Health - Speaker Biographies



### **Ehtisham Ahmad, Visiting Senior Fellow, London School of Economics**

Professor Ehtisham Ahmad has been Visiting Senior Fellow at the LSE (since 2010); and Pao Yu-Kong Professor at Zhejiang University, PR China (since 2016). He is Chair of the LSE Cities-NCE Advisory Group on Financing Sustainable Urban Transitions. At the IMF during 1990-2010, Ahmad has been Senior Advisor at the Executive Board (during July 2008-December 2009); Advisor and Division Chief, Fiscal Affairs Department, and Special Advisor to the Finance Minister, Saudi Arabia, 1996-1998 (on leave from the IMF). He was on the World Bank staff team for the 1990 World Development Report "Poverty;" and was Director of the Development Economics Research Program, STICERD, LSE (1986-1990), and Deputy Director of the Development Economics Research Center at Warwick University (1980-1986).

Ahmad has written widely on public policy and multilevel fiscal reforms, governance, and poverty reduction. His recent books include: *Fiscal Underpinnings for Sustainable Development in China*, Springer 2018 (with M. Niu and K. Xiao); *Multi-level Finance and the Crisis in Europe*, Elgar 2016 (with Giorgio Brosio and Massimo Bordignon); *Handbook of Multilevel Finance*, Elgar 2015, *Handbook of Fiscal Federalism*, Elgar 2006, and *Does Decentralization Enhance Service Delivery and Poverty Reduction?* Edward Elgar 2009 (with Giorgio Brosio). Some earlier books include *Theory and Practice of Tax Reform in Developing Countries*; Cambridge University Press 1991 (with Nicholas Stern); *Social Security in Developing Countries*, Oxford University Press 1992 (with Jean Drèze, John Hills and Amartya Sen).



### **Alex Alsup, Quicken Loans Community Investment Fund**

Alex Alsup is the Director of Housing Stability at the Quicken Loans Community Investment Fund. He brings six years of experience building software, analyzing policy, and collecting data to bear on Detroit housing problems. Alsup was previously the Chief Product Officer of LOVELAND Technologies from 2012-2016, where he oversaw design and development of the enterprise SaaS platform, Site Control, used to conduct the first citywide property survey of Detroit during the largest municipal bankruptcy in American history. He is the creator of GooBing Detroit ([www.GooBingDetroit.com](http://www.GooBingDetroit.com)), an often-referenced visual resource on how the ongoing tax foreclosure crisis has affected Detroit's housing stock. Alsup holds a B.A. from Skidmore College.

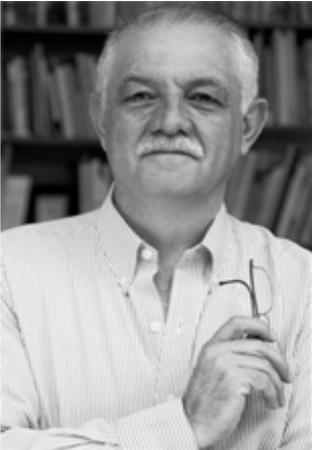


**Diego Aulestia, Lecturer, Universidad de Los Hemisferios**

Development economist with more than 20 years of experience, Former Minister of Urban Development and Housing he founded the State Housing Enterprise and overseen the drafting of the Land and Planning Law. He has also been President of the Board of the Housing Bank and Executive President of Ecuador's Development Bank. As such, he pioneered a value capture program, which received a Latin American award.

Lecturer at IDE-Universidad de Los Hemisferios in Ecuador, he is also Senior Associate of the Great Cities Institute - College of Urban Planning and Public Affairs at the University of Illinois at Chicago. He holds Master Degrees in Economics from the University of Oregon and in Latin American Studies/Economic History from the London School of Economics, as well as a Diploma in Urban Studies from the Universidade Nova de Lisboa. His publications also include works with the Lincoln Institute.

Moreover, he worked for the Latin Development Bank (Caracas, Venezuela), and currently represents Ecuador to the Multilateral Economic Organizations based in Geneva, Switzerland. He is a passionate advocate of urban development as a historical process. He strongly believes in state intervention to capture land value increases resulting from public actions, for the benefit of society.



**Antonio Azuela, Professor, Social Research Institute, National University, Mexico**

Antonio Azuela is a member of the Social Research Institute at UNAM (Mexico's National University), holds a law degree from the Universidad Iberoamericana (Mexico), an LL.M. from Warwick University (G.B.), and a Ph.D. in sociology from UNAM. From 1994 to 2000 he acted as the General Attorney for the Environment in the Mexican Government. He is co-founder of IRGLUS (International Research Group on Law and Urban Space) within the International Sociological Association. He has recently published two edited books: *Eminent Domain and Social Conflict in Five Latin American Metropolitan Areas* (Lincoln Institute of Land Policy); and *Jueces y conflictos urbanos en América Latina* (Paot/IRGLUS).



**Michael Belsky, Executive Director, Center for Municipal Finance, University of Chicago**

Michael D. Belsky is the Executive Director of the Center for Municipal Finance at Harris and teaches a course on the fundamentals of municipal bonds as part of the Municipal Finance Certificate Program. From 2009 to 2011 he developed a credit review process for Chicago-based C.W. Henderson and Associates, a \$3 billion municipal bond investment advisory firm.

Mr. Belsky spent most of his career as Group Managing Director of the Public Finance Group at Fitch Ratings. He worked at the rating agency from 1993 to 2008 and was named top rating agency executive in public finance by institutional investors three years in a row (Smith's Research and Ratings Review Municipal All Star Team, 2005-07).

Mr. Belsky began his career in 1984 as a municipal bond analyst at the Northern Trust Company. He subsequently worked as a municipal bond underwriter and as a public finance investment banker. In 1989 he established and began managing a public finance department for Mesirow Financial, a regional investment bank in Chicago.

Mr. Belsky also served two terms as a member of the City Council in Highland Park, Illinois (1995-2003), and two terms as mayor (2003-11). Under his leadership the city received national recognition in the areas of environmental sustainability, budgeting, financial reporting, affordable housing and local health initiatives. The city maintained a triple-A rating by Moody's Investors Service throughout his tenure. From 2008 to 2011 Mr. Belsky was a member of the Governmental Accounting Standards Board, a national body that sets accounting and financial reporting standards for state and local governments.



**Michael Bennon, Managing Director, Stanford Global Projects Center**

Michael Bennon is the Managing Director at the Stanford Global Projects Center, developing new initiatives for the GPC and managing its student programs and industry affiliations. Michael's research areas of interest and work experience are in Project Finance, Public Sector Finance, Project Organization Design, Project Risk Assessment and in institutional design for project procurement organizations. Michael teaches Global Project Finance to graduate students at Stanford University.

Prior to starting at Stanford, Michael served as a Captain in the US Army and US Army Corps of Engineers for five years, leading Engineer units, managing projects, and planning for infrastructure development in the United States, Iraq, Afghanistan, and Thailand. Michael received his MBA and MSc in Engineering from Stanford University and completed his undergraduate degree in Civil Engineering at the United States Military Academy at West Point.



**Daniel Bergstresser, Associate Professor, Brandeis International Business School**

Daniel Bergstresser is an Associate Professor at the Brandeis International Business School, where he serves as Area Head for the finance faculty at Brandeis. His research focuses on municipal finance and on the impact of taxation, regulation, and market structure on financial markets. This research has been published in the *Journal of Law and Economics*, the *Journal of Financial Economics*, the *Quarterly Journal of Economics*, the *Review of Financial Studies*, the *Municipal Finance Journal*, and the *Journal of Public Economics*, and has been widely cited in both the academic and business press. Bergstresser earned a Ph.D. in Economics at MIT and earned an A.B. at Stanford. In 2006 and 2007, he worked for the investment manager Barclays Global Investors, serving in London as Head of European Credit Research. Prior to graduate school, he worked for the Federal Reserve Board in Washington D.C.



**Dr. Ciro Biderman, Professor, Getulio Vargas Foundation**

Ciro Biderman is a Professor in the PhD program in public administration at Fundação Getulio Vargas (FGV) and associated researcher at the Center for the Study of the Politics and Economics of the Public Sector (CEPESP/FGV). He got his post doc in Urban Economics at MIT on 2007 and his PhD in economics at FGV/EAESP on 2001. He was a visiting fellow at the Lincoln Institute of Land Policy from 2006 to 2012. His research interests include urban and regional economics focused on public policies at the sub-national level, with particular emphasis on transport economics and land policies. He was previously the São Paulo City's Chief of Innovation Officer (2016) and the Chief of Staff of SPTrans (2013-2015), São Paulo City's Bus Company.



**Donald Boyd, Fellow, Lincoln Institute of Land Policy**

Donald (Don) Boyd is the Principal for Boyd Research, where he undertakes fiscal and economic research and analysis, with a focus on state and local government policy and planning issues. Boyd is also a Senior Research Fellow at the Center for Policy Research at Rockefeller College, University at Albany (SUNY). Prior to his fellowship, he was the Director of Fiscal Studies and Senior Fellow at the Nelson A. Rockefeller Institute of Government, where he analyzed state and local government fiscal issues for the nation as a whole, as well as for specific individual governments. He was previously Executive Director for the State Budget Crisis Task Force in New York, Deputy Director at the Center for Policy Research, Director of Tax Policy and Revenue Analysis at the New York State Division of the Budget, and Director of Tax Studies for the Ways and Means Committee at the New York State Assembly. He holds a Bachelor of Arts in Economics from the University at Albany; a Master of Business Administration from the College of Issuance, St. John's University; and a Ph.D. in Managerial Economics from Rensselaer Polytechnic Institute.



**Thad Calabrese, Associate Professor, Robert F. Wagner Graduate School of Public Service, New York University**

Thad D. Calabrese studies public and nonprofit finance, broadly focusing on the management and governance of public and not-for-profit organizations, as well as the institutions that affect managerial decision-making in these entities. Specifically, his research has examined topics in debt management, public and private pensions, health care costs, and health benefits for public workers. Thad currently is the director of the finance specialization at the Robert F. Wagner Graduate School of Public Service at New York University, and teaches courses in health finance, not-for-profit finance, as well as the core financial management course.



**Jane Campbell, Director of Washington Office, National Development Council**

Former Mayor of Cleveland Jane Campbell serves as the Director of the Washington Office of the National Development Council (NDC), an experienced community and economic development organization. She combines her first-hand knowledge of how local governments invest in under-served communities with NDC's financial expertise to influence federal public policy that impacts low-income housing, social infrastructure development and small business lending. NDC also provides technical assistance and training for economic development professionals in more than 100 communities across the country.

Campbell serves on the Board of the Lincoln Land Policy Institute, the Faith and Politics Institute, and the Association for Enterprise Opportunities. Campbell is the immediate past president of Women Impacting Public Policy (WIPP), a coalition of women business organizations advocating for federal policy to support women entrepreneurs. Prior to joining NDC, Campbell served Sen. Mary Landrieu (D-LA) as the Staff Director for the Senate Committee on Small Business and Entrepreneurship, where she directed policy to support small businesses' access to capital, federal contracting opportunities, business counseling, and engagement in international trade. As Senior Advisor to Senator Maria Cantwell (D-WA), Campbell led work on access to capital and women's entrepreneurship. From 2009-13, Campbell served as Senator Landrieu's Chief of Staff leading recovery efforts from both Katrina and the Gulf oil spill. Campbell's public service career includes serving as the first woman mayor of Cleveland, five years as county commissioner for Ohio's largest county, six terms in the Ohio House of Representatives and a term on the Regional Transit Authority Board. Her public service focused on economic development, fiscal stability, child welfare, and health and human services policy. She holds a BA in history from University of Michigan and an MS in Urban Studies from Cleveland State University.



**Howard Chernick, Professor Emeritus, Hunter College, City University of New York**

Howard Chernick is Professor Emeritus, Dept. of Economics, Hunter College and the Graduate Center, the City University of New York. He is a research affiliate of the Institute for Research on Poverty at the Univ. of Wisconsin, and a board member of Institute for Taxation and Economic Policy. He has been an invited visiting professor in Rennes, France, and in 2015 received a Fulbright specialist grant for study in Paris. He has published in the areas of fiscal federalism, urban public finance, and anti-poverty policy. Selected publications include "Fiscal Effects of Block Grants for the Needy: An Interpretation of the Evidence" (1998); "State and Local Fiscal progressivity: Consequences for Economic Growth." (2010). "The Impact of the Great Recession and the Housing Crisis on the Financing of America's Largest Cities." (2011) He is the editor of "Resilient City: The Economic Impact of the 9/11 Attack on NYC." (Russell Sage, 2005).



**Timothy Coffin, Senior Vice President, Breckinridge Capital Advisors**

Tim, senior vice president, is a consultant relations manager and director of sustainability at Breckinridge. He is also a member of the firm's Sustainability Committee. In his role, Tim focuses on developing the firm's institutional relationships. In his time at the Breckinridge, Tim has helped lead the introduction of Breckinridge's environmental, social and governance (ESG) capabilities to clients. He has been with the firm since 2012 and has over 30 years of fixed income experience. Prior to Breckinridge, Tim was a vice president at Fidelity Investments where he launched and managed the firm's municipal finance group within Fidelity Capital Markets. Prior to Fidelity, he spent over 10 years with Corby Capital Markets Inc. where he managed the sales and marketing teams and served his last three years as the firm's president. Tim speaks regularly at conferences on topics related to sustainable investing and finance. He is a member of the advisory committee for the Brookings Institute's Hutchins Center on Fiscal and Monetary Policy Annual Municipal Finance Conference, and previously served on Municipal Fiscal Health Working Group for the Lincoln Institute of Land Policy. Tim serves on the governing board for Ridley College in Ontario, Canada. He received a BA from Hobart College and currently holds a Series 65 license.



**Jenna DeAngelo, Program Manager, Lincoln Institute of Land Policy**

Jenna DeAngelo is a program manager at the Lincoln Institute of Land Policy. Jenna has helped manage and grow the Municipal Fiscal Health campaign at Lincoln over the past several years. Jenna earned her B.S. in Economics and M.S. in Urban and Regional Policy, both from Northeastern University. She is currently pursuing a Juris Doctor degree part-time at New England Law Boston.



**Peter Del Toro, Assistant Director for Strategic Issues, U.S. Government Accountability Office**

Peter Del Toro is Assistant Director of Strategic Issues at the U.S. Government Accountability Office (GAO). Often called the "congressional watchdog" GAO is an independent, nonpartisan agency that works for Congress and reports on how well government programs and policies meet their objectives and whether federal funds are spent efficiently and effectively. Over the last decade his portfolio at GAO has focused on intergovernmental programs, the use and management of federal grants, state and local fiscal issues, and data transparency. Mr. Del Toro led a team studying the issue of municipal fiscal distress including federal oversight practices and flexibilities and he continues to monitor the issue for the office. He recently led a body of work examining the implementation of the Digital Accountability and Transparency Act, and data governance. He has presented widely on these and other topics at the Library of Congress, the National Archives, the Brookings Institution, the National Intergovernmental Audit Forum, and numerous management and budgetary conferences.

Mr. Del Toro also serves as an adjunct faculty member in GAO's Center for Performance and Learning and for the International Auditor Fellowship Program where he teaches classes on evaluation design and leadership. GAO honors include a Distinguished Service award, two Meritorious Service awards as well as Managing Director and Assistant Comptroller General Awards. Before joining GAO in 1998, Mr. Del Toro worked in both municipal and state government in New York. Working for the Speaker of the New York City Council, he directed the Council's analysis of New York City's annual performance plan and management report. He holds a Masters of Public Administration degree in public policy from the Wagner School of Public Service, New York University, and a Bachelors of Arts from Columbia College, Columbia University.



**Jeffrey DeWitt, Chief Financial Officer, District of Columbia**

Jeffrey S. DeWitt is the independent Chief Financial Officer (CFO) for the District of Columbia. He was appointed in January 2014, and was reappointed by Mayor Muriel Bowser and confirmed by the District Council, and approved by Congress, for five-year term through June 2022. As CFO, he is responsible for all financial operations of the District which includes approximately \$13.8 billion in annual operating funds, and \$6.6 billion in capital funds. He oversees over 1,600 government employees within the Office of the Chief Financial Officer. Mr. DeWitt works closely with the Mayor, City Council, Congressional committees that oversee District affairs. Previously, Jeff DeWitt served as CFO for the city of Phoenix.



### **Mayor Michael Duggan, City of Detroit, Michigan**

Mike Duggan was elected Mayor of the City of Detroit on November 5, 2013, and re-elected to a second term on November 7, 2017. Duggan, born in Detroit, has spent his entire career working in the city to solve some of the most complex issues facing Detroiters, including crime, blight and access to jobs.

In his first term, Mayor Duggan got to work restoring basic city services for all Detroiters. He established the Department of Neighborhoods, placing staff in each of the seven city council districts to help residents address concerns of blight in their community. He also took an active role in projects that installed more than 60,000 new LED street lights to streets, some left in the dark for years, removed nearly 13,000 blighted and abandoned houses and dramatically improved police and EMS response times, bringing them down to the national average. He also returned financial accountability, working with City Council to pass three consecutive balanced budgets in FY2015, FY2016 and FY2017, which led to significant upgrades in the City's bond rating.

The mayor has continued to bring down blighted houses, laying out a plan to address all vacant structures over the next two years, whether through demolition, renovation or boarding them up in the interim. He also created Project Green Light, which partners with more than 300 Detroit businesses so far to provide real time, high definition video from the businesses to a new multi-million dollar Real Time Crime Center. Since the program was launched two years ago, major crimes at participating businesses has decreased by nearly 40%. Now in his second term and with city services back to levels Detroiters expect and deserve, Duggan has turned his attention to building "One Detroit for Everyone." This mission of an equitable revitalization has included creating and preserving affordable housing, revitalizing long-neglected neighborhoods, and ensuring every Detroiters has access to jobs and job trainings through the Detroit at Work program.



### **Claire Ferguson, Senior Manager, Financing Sustainable Cities Initiative, C40 Cities Climate Leadership Group**

Claire Ferguson manages the C40 Cities side of the Financing Sustainable Cities Initiative, a partnership between C40, WRI Ross Center for Sustainable Cities, and the Citi Foundation helping cities develop business models to accelerate the implementation of sustainable urban solutions. In this capacity, Claire has engaged with over 45 global cities on business models and access to finance for clean energy, clean transport, and adaptation infrastructure projects. Prior to joining C40, Claire worked at CDP (formerly the Carbon Disclosure Project) consulting with North American corporations on reporting and improving their climate change targets and strategies. Claire also brings experience from work at the B Team on organizational strategy and from Portland Communications on non-profit communications. Claire holds a B.S.F.S. in Science, Technology, and International Affairs from Georgetown University and a M.P.A. in Environmental Science and Policy from Columbia University.



**George Friedlander, Managing Partner, Court Street Group**

George Friedlander is Managing Partner at Court Street Group Research. Mr. Friedlander joins CSG Research from Citigroup Global Capital Market's fixed income research and strategy effort. Mr. Friedlander has more than 40 years of experience in the municipal industry, beginning at Smith Barney, a Citigroup predecessor. He was a top 3 Institutional Investor Municipal Strategist all but two of the years for which they had that category. He won a Lifetime Achievement from Smith's Ratings and Review by a poll of institutional investors in 2014. Friedlander was on the Bond Market Association/SIFMA Municipal Executive Committee for 25 years, an ex-officio member for five more. In addition to doing traditional strategy and policy work on patterns, trends and issues in the municipal bond market, Friedlander continues to devote considerable time to examining the implications of accelerating technological change for state and local governments, and to the implications of this highly disruptive set of changes for state and local government credits. He was the National Federation of Municipal Analysts "Analyst of the Year" in 1989 and won the prestigious "Chairman's Contribution Award" at the SIFMA predecessor, the Bond Market Association in 1990. He is Chair of the technical advisory committee for the Municipal Bonds for America Coalition and a Program Committee Member of the Municipal Analysts Group of New York.



**William Glasgall, Senior Vice-President and Director of State & Local Initiatives, Volcker Alliance**

William Glasgall joined the Volcker Alliance in January 2014 as Program Director of the Alliance's State and Local Program. Previously, he was Managing Editor at Bloomberg News, overseeing coverage of state and local government and financial news that won numerous awards from the Overseas Press Club and other organizations. His career also includes almost two decades at BusinessWeek Magazine, where he won two Overseas Press Club Awards for international reporting, and as a Vice-President at Standard & Poor's. Glasgall is a member of the Municipal Fiscal Health Working Group of the Lincoln Institute of Land Policy; a Governor of the Overseas Press Club Foundation; and a former member of the Board of Overseers of the Knight-Bagehot Fellowship Program in Economics and Business Journalism at Columbia University, where he was also a Fellow. He is a graduate of Boston University.



**Lourdes Germán, Director of International and Institute-wide Initiatives,  
Lincoln Institute of Land Policy**

Lourdes Germán is Director of International & Institute-Wide Initiatives at the Lincoln Institute of Land Policy where she is helping to advance the Institute's global municipal fiscal health campaign and its work as a co-lead organization for the municipal finance policy unit of the United Nations Habitat III effort. An expert in municipal finance, Germán began her career as a public finance attorney representing government entities. Following that work, Germán co-created the national municipal finance business division at Fidelity Investments, the largest global mutual fund company, as a Vice President of Municipal Finance, and opened and managed Fidelity's first New York office for public finance. Following Fidelity, Germán's professional experiences included serving as General Counsel and Vice President of a national municipal investment management company, creating and teaching a graduate government finance course at Northeastern University, and advising non-profits focused on urban economic growth. Germán is also the founder and director of the Civic Innovation Project, an online thought leadership platform that was awarded the 2015 State of Boston Innovation Award for its impact using technology to advance city-to-city learning with respect to the most challenging issues facing governments. Outside of work, she serves as Governor Baker's appointed Chair of the Massachusetts State Finance and Governance Board, is a government appointee of the Mayor of Boston to the committee focused on the City's audit and finance matters, serves on the board of Boston Women in Public Finance, and serves on the board of United Way.



**Tracy Gordon, Senior Fellow, The Urban Institute**

Tracy Gordon is a senior fellow with the Urban-Brookings Tax Policy Center, where she researches and writes about fiscal challenges facing state and local governments, including budget tradeoffs, intergovernmental relations, and long-term sustainability. Before joining the Urban Institute, Gordon served as a senior economist with the White House Council of Economic Advisers. She was also a member of the District of Columbia Tax Revision Commission, a fellow at the Brookings Institution, an assistant professor at the Maryland School of Public Policy, and a fellow at the Public Policy Institute of California.

Gordon has written extensively on state and local government finances, including taxes, budgeting, intergovernmental relations, municipal debt, and pensions. She has appeared in the *New York Times*, the *Wall Street Journal*, and the *Washington Post* as well as on CSPAN, Fox Business News, and NPR. Some recent publications include "The Federal Stimulus Programs and Their Effects" (with Gary Burtless), in *The Great Recession* (Russell Sage Foundation); "State and Local Fiscal Institutions in Recession and Recovery," in *The Oxford Handbook on State and Local Government Finance* (Oxford University Press); and "Addressing Local Fiscal Disparities," in *The Oxford Handbook of Urban Economics and Planning* (Oxford University Press).

Gordon holds a PhD in public policy with a concurrent MA in economics from the University of California, Berkeley.



**Cynthia Goythia, Head of the Urban Policy and Housing Research Center and MSc Urban Economics, Torcuato Di Tella University**

Professor Cynthia Goythia is Head of the MSc. in Urban Economics at Torcuato Di Tella University in Buenos Aires, Argentina, where she also created and chairs the Urban Policy and Housing Research Center (CIPUV), the leading research institution in Latin America specialized in urban policies.

She holds a M.Sc. in Urban Economics and a Ph.D. from the London School of Economics and Political Science in UK. She is a senior consultant to Argentina's and Latin American national and city governments. She has outlined many urban policy programs which have direct impacts on urban welfare and directed numerous outstanding research projects for the World Bank, United Nations, Inter-American Development Bank and CAF, related to urban growth, agglomeration economies and urban costs, housing markets and their impacts on productivity, urban welfare and inequalities. At Harvard University, she is the Fortabat Visiting Scholar at David Rockefeller Center for Latin American Studies. She also lectures at University of Cambridge, the London School of Economics and Political Science from UK, and the Institute of Housing Studies from Erasmus University in Netherlands. She is also a senior fellow to the Lincoln Institute of Land Policy (USA).



**Jessie Grogan, Senior Policy Analyst, Lincoln Institute of Land Policy**

Jessie Grogan joined the Planning and Urban Form department in July 2016, with a broad portfolio of urban development activities, including work on scenario planning and spatial inequality. Prior to that, she worked as a Policy Analyst at the Metropolitan Area Planning Council, the Regional Planning Agency for Greater Boston, from 2007-2016. At MAPC, Grogan was the co-author of The State of Equity in Metro Boston Indicators Report and Policy Agenda; was involved in drafting the MetroFuture regional plan; and helped lead the creation and management of Metro Boston's Sustainable Communities Consortium, formed with a grant from HUD to implement the MetroFuture plan. Grogan has a B.A. in political science from Simon's Rock College and an M.A. in Public Policy from the Heller School at Brandeis University.



**Brendan Hanlon, Chief Financial Officer and Deputy Mayor, City and County of Denver, Colorado**

Brendan Hanlon is the Chief Financial Officer for the City and County of Denver. He served as Denver's Budget Director for five years before being appointed to CFO by Mayor Hancock in February 2016. In 2018, he is serving as Denver's Deputy Mayor.

Mr. Hanlon has worked in the Mayor's Office and the Budget Management Office in a variety of roles since 2002. He served as the budget analyst for Denver's bid to win the 2008 Democratic National Convention, served on the Better Denver Bond and 2017 GO Bond executive steering committee, and has brought his budget expertise to issues facing the city from health insurance to affordable housing.

In 2011 and 2012 he led the city's Structural Financial taskforce which brought fiscal sustainability to the city and led the adoption of ballot measure 2A which modified revenue growth limitations. Since 2016 he has served as a member of the National Western Center project steering committee, the National Western Center Authority Board, the Denver Union Station Project Authority and the Housing Advisory Committee. In 2018, Mr. Hanlon was appointed to the regions Urban Drainage and Flood Control District and serves on its Finance and Audit committee.

He holds a Bachelor's degree in both history and political science and Master's degree with a concentration in public budgeting from the University of Connecticut.

**Yang He, Professor, Central University of Finance and Economics**



Yang He, Associate Professor and Associate Dean, School of Public Finance and Taxation, Central University of Finance and Economics, Beijing. Professor He received her Ph.D in Economics from Renmin University in Beijing, China and has visited Indiana University in Bloomington, Indianan, U.S. from 2007 to 2009. Her areas of expertise include local public finance and international taxation. She has publications in several academic journals and written three books. She has received best paper rewards in tax research and servers board member of China International Taxation Research Institute and part-time research fellow of PKU-Lincoln Center for Urban Development and Land Policy.



**W. Bartley Hildreth, Professor, Georgia State University**

W. Bartley Hildreth is Professor and former Dean of the Andrew Young School of Policy Studies at Georgia State University, Atlanta. Before joining the AYSPS in 2009, Bart spent 30 years as a business school professor (and Interim Dean) at other universities. In fact, his first academic position was in the business school at Kent State University so he could observe firsthand the city of Cleveland's workout from its 1978 note default. He has served on the board of directors of the Municipal Securities Rulemaking Board (2012-2015), as Executive Director of the National Tax Association, and as the chief financial officer of Akron, Ohio to resolve a technical default. Since 1989, he has served as editor-in-chief of the Municipal Finance Journal, the only peer-reviewed journal devoted to municipal securities and state and local financing. Bart is a 2005 Fulbright Scholar (at McGill University), the recipient of the 2008 Aaron Wildavsky Award for lifetime scholarly achievement in the field of public budgeting and finance, and an elected member of the National Academy of Public Administration.



**John Hill, Chief Financial Officer, City of Detroit, Michigan**

John W. Hill currently serves as Chief Financial Officer of the City of Detroit Michigan since November 2013. The emergency Financial Manager, Kevyn Orr, and the Mayor, Mike Duggan jointly appointed him for a term to expire at the end of Emergency Manager's tenure. Mayor Mike Duggan has reappointed Mr. Hill to serve as Detroit's CFO in the post-bankruptcy period. Mr. Hill is also the Founder and Chief Executive Officer of JHill Group LLC, a consulting company formed in late 2012. He has almost four decades of experience in financial management, organizational design and development, and strategic business planning. Mr. Hill has a proven track record leading high-performing organizations across diverse industries, comprising government, non-profit and for-profit entities. Mr. Hill served for eight years as Chief Executive Officer of the Federal City Council, a not-for-profit, nonpartisan organization dedicated to the improvement of Washington DC. He also previously served as the Chief Executive Officer of In2Books, Inc., a partner with Andersen, LLP, Executive director of the DC Financial Responsibility and Management Assistance Authority (Control Board) and as Director of Audits in Marriott Corporation's Internal Audit Division, among other financial leadership positions.



**Tracey Hitchen Boyd, Assistant Comptroller, Local Government and School Accountability, New York State Office of the State Comptroller**

Tracey Hitchen Boyd was appointed in November 2015 as Assistant Comptroller for the Division of Local Government and School Accountability. Tracey oversees the Division's Information, Research and Training functions.

Prior to joining the Office of the State Comptroller, Tracey worked for the NYS Environmental Facilities Corporation for over 20 years, most recently as Director of Public Finance, managing over \$15 billion in capital markets transactions and equity financings to provide low-cost infrastructure funding for municipalities in New York State. Earlier in her career, Tracey was a senior analyst at the Division of the Budget, and a regional economist with a large private-sector economic forecasting firm.

Tracey is a graduate of Union College with a Bachelor of Arts Degree in Economics and a Master's Degree in Business Administration.



**Yu-Hung Hong, Executive Director, Land Governance Laboratory**

Yu-Hung Hong is the founder and Executive Director of the Land Governance Laboratory where he studies the use of land tools to facilitate open and inclusive decision-making processes for land resource allocation in developing countries. He is the former director of the Samuel Tak Lee MIT Real Estate Entrepreneurship Laboratory that promotes social responsibility among entrepreneurs and academics in the real estate profession worldwide, with a particular focus on China. Dr. Hong taught urban public finance and land policies at the Massachusetts Institute of Technology (MIT) where he earned his Ph.D. in Urban Development and Masters in City Planning from the Department of Urban Studies and Planning. His research focuses on property rights and obligations, land readjustment/sharing, and local public finance. Specifically, he is interested in investigating how governments can capture land value increments generated by public investment and community collaboration for financing local infrastructure and durable shelters for the poor.

Dr. Hong has been teaching urban public finance and land policies since 1996 and publishes on topics related to property rights, public land leasing, land readjustment, and property taxation. He is the author of several academic papers and the coeditor/author of eleven books.



**David Jackson, Director of Local Development Finance Practice, United Nations Capital Development Fund**

David Jackson, a British national, has over 30 years of experience in Local Development. In the 1980s, he worked in London local government on the plan for employment, affordable housing and open space along the River Thames, including the park that became the site of the London Eye. He spent the 1990s in Mozambique for the United Nations Capital Development Fund (UNCDF), where he designed and piloted a national system of local government finance for capital investment that was taken to scale by government. Returning to the United Kingdom in 2001, he ran a consulting company supporting local development in over 10 African and Asian countries through governments, the World Bank and other clients. David rejoined the UN in 2006, serving as Decentralization Advisor to the Government of Indonesia and UNDP, where he was instrumental in developing the UN support to the local government reforms in Aceh province following the Indian Ocean Tsunami and the Peace Agreement.

In 2009, he became Head of UNCDF Asia and Pacific office where he designed the Local Climate Adaptive Living Facility, a global mechanism that enables local governments in the least developed countries to access climate finance for resilient investments. Recently, he has focused on the challenges of unlocking domestic capital markets for investments in local economic development.

In May 2013, he was appointed Director of UNCDF's Local Development Finance Practice in New York. This unit is UNCDF's centre of excellence and innovative fund for local government finance and local economic development finance in the world's 47 least developed countries. In this position he manages portfolio of local development finance programmes with a focus on fiscal decentralization, infrastructure development, climate resilience grants, municipal finance and private sector investments."



**Rahul Jain, Director, S&P Global Ratings**

Rahul is a Director with S&P Global Ratings. He is the Lead Analyst for New York/New Jersey and has been on the rating team for municipal credits including New York City, Washington D.C., Nassau County, Suffolk County, Atlantic City, Baltimore County, Toms River and other coastal communities. Prior to his time at S&P, Rahul worked for 13 years in various roles in the financial services industry and in state and local government. Rahul's work on transportation, housing, and economic development has been featured in the Washington Post, New York Daily News, New York Post, the Atlantic, and Vox, among other news outlets. He is a member of the Municipal Analysts Group of New York. Rahul holds a bachelor's degree from the Stern School of Business at New York University and Masters of Public Policy and Masters of Urban and Regional Policy from the Georgia Institute of Technology, where he received the School of Regional Planning's student of the year award.



**Shayne Kavanagh, Senior Manager of Research, Government Finance Officers Association**

Shayne is the Senior Manager of Research for GFOA and has been a leader in developing the practice and technique of long-term financial planning and policies for local government. He started GFOA's long-term financial planning and policy consulting offering in 2002 and has been working with governments on financial planning and policies ever since.

Shayne's financial planning experience also drives his research at GFOA. He is the author of a number of influential publications on financial planning. Prior to joining GFOA, Shayne was the Assistant Village Manager for the Village of Palos Park, Illinois, where he was responsible for managing all aspects of financial management operations, including budgeting, utility billing, payroll, and accounting. He received his MPA degree from Northern Illinois University.



**Natalie Keegan, Analyst in American Federalism & Emergency Management Policy, United States Congressional Research Service**

Natalie Keegan is a policy analyst in American Federalism and Emergency Management Policy in the Government and Finance Division of the Congressional Research Service at the Library of Congress. Her expertise comes from over 20 years of experience in grants administration, intergovernmental relations, and fiscal federalism. She has worked at the local government level as a grant writer, regional disaster mitigation planner, and an economic development planner and at the county government level as an emergency services budget analyst and grants manager. She has also worked at the federal level for the Federal Emergency Management Agency (FEMA) in the hazard mitigation and disaster assistance grant program areas. For the past ten years, Keegan has been a federalism and fiscal federalism scholar for Congress, serving as a policy analyst with expertise in federalism and federal grant administration, including federal grant oversight and transparency, federal grant program evaluation, and grant financial management issues.

Keegan is a doctoral candidate for a Ph.D. in public policy and public administration from Northern Illinois University. She also holds a Master's Degree in Public Administration from the University of South Florida and has completed several graduate certificates in the areas of education, information technology, and emergency management.



**Daphne Kenyon, Resident Fellow in Tax Policy, Lincoln Institute of Land Policy**

Daphne A. Kenyon is an economist who serves as a fellow at the Lincoln Institute of Land Policy, where she authored several reports, including *The Property Tax-School Funding Dilemma*, *Payments in Lieu of Taxes* (co-authored with Adam Langley), and *Rethinking Property Tax Incentives for Business* (co-authored with Adam Langley and Bethany Paquin), and was co-editor (with Gregory Ingram) of *Education, Land and Location*. She is currently finalizing the *State-by-State Property Tax at a Glance* narratives and visualization tool. The narratives give an overview of the key features of the property tax in each of the 50 states and the District of Columbia, while the visualization tool with its interactive map and data tables allows for interstate comparisons. This project is part of the Lincoln Institute's online database *Significant Features of the Property Tax*. Kenyon's prior positions include principal of D.A. Kenyon & Associates, a public finance consulting firm; president of the Josiah Bartlett Center for Public Policy, a New Hampshire think tank; professor and chair of the Economics Department at Simmons College; senior economist with the U.S. Department of the Treasury and the Urban Institute; and assistant professor at Dartmouth College. She served on the New Hampshire State Board of Education and as a New Hampshire representative to the Education Commission of the States. Kenyon earned her B.A. in Economics from Michigan State University and her M.A. and Ph.D. in Economics from the University of Michigan.



**Nick Khouri, State Treasurer, Michigan Department of Treasury**

Nick A. Khouri was appointed as Michigan's 46th State Treasurer by Governor Rick Snyder in April of 2015. The Department of Treasury is responsible for maintaining the State of Michigan's overall financial health -- a \$56 billion a year enterprise. Treasury advises the Governor on all tax and revenue policy, forecasts the State economy and revenues, administers and collects more than \$24 billion in taxes, and manages the State's relationship with Wall Street and the rating agencies. Treasury is also responsible for the fiscal health of Michigan's local governments and schools. In addition, Treasury invests more than \$70 billion of the State and school employee's retirement funds.

Prior to his appointment, Nick retired from DTE Energy, a Fortune 300 diversified energy company headquartered in Detroit, where he served as Senior Vice President of Corporate Affairs. He also served as Vice President and Treasurer at DTE and was Vice President of Public Sector Consultants, where he focused on economic development, public infrastructure, and state and local tax policy.

In the 1990s, Nick was Michigan's Chief Deputy State Treasurer after having served as Chief Economist with the Senate Fiscal Agency, and as an analyst with the Congressional Budget Office.

Nick earned a bachelor's and master's degree in economics from the University of Michigan and Michigan State University.



**Harry Kitchen, Professor Emeritus, Trent University**

Harry Kitchen is Professor Emeritus in the Economics Department at Trent University. Over the past twenty years, he has completed more than 100 articles, reports, studies, and books on issues relating to local government expenditures, finance, structure and governance in Canada. In addition, he has served as a consultant/advisor for a number of municipal and provincial governments in Canada, the federal government, and worked on projects in Russia and China. In 2013, he was awarded a Queens Diamond Jubilee medal for policy analysis and research contributions to municipal finance, structure and governance in Canada.



**Andrew Kleine, President, Andrew Kleine Consulting**

Andrew Kleine is a nationally recognized leader in budgeting for outcomes, long-term financial planning, Lean Government, and pension and health benefit reform. He is #40 on the 2017 Traeger List of Top 100 Local Government Influencers.

Andrew served as Baltimore's budget director from 2008 to 2018, after nearly 15 years of federal government service that included budget and policy positions in the U.S. Department of Transportation, White House Office of Management and Budget, and Corporation for National and Community Service.

Andrew's implementation of Outcome Budgeting in Baltimore helped the city prioritize its spending during an unprecedented fiscal crisis. He engaged citizens in the budget process with a citizen survey, citizens' guide to the budget, and budget workshops and online tools that allowed citizens to try their hand at balancing the city budget. Andrew led the development of the city's first-ever ten year financial plan, which has already cut a large structural budget deficit in half, reduced taxes, shrunk unfunded liabilities by 25 percent, pumped more than \$160 million into infrastructure projects, and boosted the City's bond rating to AA.

Andrew's Lean Government and Innovation Fund initiatives have improved customer service and business process efficiency across city agencies. Andrew aligned strategic planning, budgeting and performance management in a whole new way that has become a model for other cities. "OutcomeStat" received GFOA's 2016 Award for Excellence in Financial Management. Andrew received the 2016 National Public Service Award from the American Society for Public Administration and the National Academy of Public Administration.



**Rohan Kocharekar, Resident Fellow, Lincoln Institute of Land Policy**

Rohan Kocharekar is a Resident Fellow in the International and Institute-Wide Initiatives team at the Lincoln Institute of Land Policy. He is currently supporting research on the Institute’s Municipal Fiscal Health campaign and Land Value Capture campaign. Rohan’s professional experience includes working as a Sustainable Urbanization Analyst for the United Nations Development Programme (UNDP), assisting in the preparations for the Habitat III Conference in Quito, Ecuador and the launch of UNDP’s Sustainable Urbanization Strategy. His professional experiences include assisting research and events at the Center for Global Economic Governance, as well as advising and tracking sustainable development issues at the Permanent Mission of Afghanistan to the United Nations. He holds a Bachelor/Master in International Relations from the University of St. Andrews, a Master in International Affairs (where he focused on International Public Management) from the Institut d’Études Politiques (SciencesPo) in Paris, and a Master in International Affairs (where he focused on urban and social policy) from Columbia University.



**Adam Langley, Senior Research Analyst, Lincoln Institute of Land Policy**

Adam Langley is a senior research analyst in the Department of Valuation and Taxation at the Lincoln Institute of Land Policy. His research focuses on state and local public finance, with dozens of publications, primarily on property tax relief programs, business tax incentives, the charitable property tax exemption, and nonprofit payments in lieu of taxes. Langley’s research has been covered in hundreds of media outlets, including the *New York Times*, *Wall Street Journal*, *Washington Post*, *Boston Globe*, *The Economist*, and *Governing*. In addition, he regularly speaks to policymakers, practitioners, and researchers, with presentations to groups such as the National Conference of State Legislatures, Government Finance Officers Association, International Association of Assessing Officers, and the National Tax Association. He has also created a number of data resources available on the Lincoln Institute’s website, including the Fiscally Standardized Cities database, which provides detailed data on revenues and spending for 150 large U.S. cities. He previously worked in the New York State Assembly. He earned his B.A. in political studies from Bard College and his M.A. in economics from Boston University.



**Nico Larco, Associate Professor, University of Oregon**

Nico Larco is an Associate Professor of Architecture at the University of Oregon and is a Co-Founder and Co-Director of the Sustainable Cities Initiative, a nationally and internationally awarded, multidisciplinary organization that focuses on sustainability issues as they relate to the built environment. Professor Larco's research focus includes sustainable urban design and he is the lead on SCI's Urbanism Next Research Initiative. Urbanism Next is focused on how technological advances such as autonomous vehicles, e-commerce and the sharing economy are changing city form and development. Prof. Larco assists cities and projects with future-proofing, has run workshops and charrettes nationally on this topic, and is currently coordinating work in this area with various municipal and state agencies around the country.

Professor Larco has received numerous national and international awards for his work and was recently a Distinguished Fulbright Scholar in Spain. He has published in journals such as the Journal of Urban Design, the Journal of Urbanism, and the Journal of Architecture and Planning Research. His work has been the subject of articles in the New York Times, Forbes, the Chronicle of Higher Education, Streetsblog, Planetizen, and the Financial Times of London. He is a licensed architect, has worked professionally in the fields of Architecture, Urban Design, Planning, and Development, and is a principal of Larco-Knudson, an urban design consulting firm.



**David Levy, Professor, University of Massachusetts, Boston**

David L. Levy is Professor of Management, University of Massachusetts, Boston. David, an Aspen Institute Faculty Pioneer Award Winner, and is currently Academic co-Director of the Sustainable Solutions Lab at UMass Boston. David's research examines corporate strategic responses to climate change and urban climate adaptation. His work explores strategic contestation over the governance and finance of controversial issues engaging business, states, and NGOs, such as climate change and sustainability standards. David has spoken and published widely on these topics, including articles in the Academy of Management Review, Strategic Organization, Business and Society, Organization, Organization Studies, and the Journal of Management Studies. David holds a DBA from Harvard University, an MBA from Tel Aviv University, Recanati School of Management, and a B.Sc. from Manchester University.



**Danielle Lewinski, Vice President and Director of Michigan Initiatives, Center for Community Progress**

Danielle Lewinski serves as Vice President and Director of Michigan Initiatives for the Center for Community Progress, a national nonprofit focused on helping communities develop solutions for vacant and deteriorated properties. At CCP, Danielle directs the organization's technical assistance, education, research, and policy work throughout Michigan. Before joining CCP, she worked with a variety of initiatives focused on assessing and addressing housing market instability, vacant properties, and long-term planning in distressed communities. Her degrees include a Master of Urban Planning and Graduate Certificate in Real Estate Development from University of Michigan and a Bachelor of Arts in African and African American Studies from Mount Holyoke College.



**Robert Lewis-Lettington, Coordinator for Legislation, Land and Governance Branch, UN-Habitat**

Robert Lewis-Lettington is Unit Leader for Urban Legislation and Branch Coordinator (a.i.) for Legislation, Land and Governance at UN-Habitat. Robert has twenty years professional experience, primarily working in multilateral processes and in providing technical assistance in policy formulation and legislative processes to a variety of partners. With field experience in more than fifty countries, Robert's specialist areas include legislative drafting, physical planning and development control, intellectual property rights and information management, environment and natural resources, international trade and human rights. Robert is UN-Habitat's representative in the UN Rule of Law Coordination and Resource Group, a member of the management board of the Future Saudi Cities Programme and Vice Chair of the International Telecommunication Union's Focus Group on Data Processing and Management to support the Internet of Things and Smart Cities & Communities.

Robert holds a Juris Doctor degree in law from the College of William and Mary (USA), an MA (Hons) degree specializing in Architectural History from the University of St. Andrews (Scotland) and an MLitt (Dist) degree in History from the University of the Highlands and Islands (Scotland).



**Richard Little, Infrastructure Policy Specialist**

Richard G. Little, AICP is an infrastructure policy specialist and a Visiting Research Scholar in the Department of Industrial and Systems Engineering at Rensselaer Polytechnic Institute working on issues of disaster preparedness and community resilience. He was formerly Director of the Keston Institute for Public Finance and Infrastructure Policy in the Price School of Public Policy at the University of Southern California. Prior to joining USC, he was Director of the Board on Infrastructure and the Constructed Environment of the National Research Council (NRC) where he directed a program of studies in building and infrastructure research. He has conducted numerous studies dealing with life-cycle management and financing of infrastructure, project management, and hazard preparedness and mitigation and has lectured and published extensively on risk management and decision-making for critical infrastructure. Mr. Little has over forty years' experience in planning, management, and policy development relating to civil infrastructure, including fifteen years with local government. His comments and positions on infrastructure and public finance issues have appeared in the New York Times, Wall Street Journal, and Financial Times. He has been certified by examination by the American Institute of Certified Planners and is Editor of Public Works Management & Policy. He was elected to the National Academy of Construction in 2008 and appointed to the California Public Infrastructure Advisory Commission in 2009. He received a B.S. in Geology in 1969 and an M.S. in Urban-Environmental Studies in 1970 from Rensselaer Polytechnic Institute.



**Zhi Liu, Director, Lincoln Institute of Land Policy**

Zhi Liu, a specialist in infrastructure and its financing, is director of the China program at the Lincoln Institute of Land Policy and of the Peking University–Lincoln Institute Center for Urban Development and Land Policy in Beijing, China. Previously as an infrastructure specialist at the World Bank, he had operational experience mainly in East Asia and South Asia, where he managed investment lending projects and analytical and advisory activities in the infrastructure and urban sectors. Before joining the World Bank, Liu was a research associate with the Harvard Institute for International Development. He also taught city and regional planning as a faculty member at Nanjing University. He has authored and co-authored a number of academic papers and World Bank reports on topics including metropolitan infrastructure financing, low-carbon city development, sustainable urban transport, motorization, and poverty and transport. He holds a B.S. from Zhongshan University, an M.S. from Nanjing University, and a Ph.D. from Harvard University. In 2010, he served as vice chair of the Global Agenda Council for the Future of Transportation, World Economic Forum. In 2015–16, he served as a member of the Expert Committee for China's 13th Five-Year National Social and Economic Development Plan.



**Shenmin Liu, Research Assistant, Lincoln Institute of Land Policy**

Shenmin Liu is a Research Assistant in the International and Institute-Wide Initiatives and China Program at the Lincoln Institute of Land Policy. She is currently supporting the Institute’s Municipal Fiscal Health campaign and a research on China’s intergovernmental relations and municipal fiscal status. She holds a Bachelor in Finance from Renmin University of China and a Master in Public Policy from the University of Chicago.



**Craig Maher, Director of Nebraska State and Local Finance Lab, Professor at University of Nebraska at Omaha**

Craig Maher is a Professor in Public Administration, Public Affairs and Community Service, as well as Director of the MPA Program at the University of Nebraska at Omaha. He serves on the Board of Directors for the American Society of Public Administration’s (ASPA) Section on Public Performance and Management, the National League of Cities and Urban Institute’s Advisory Legislating-for-Results Advisory Committee and the Government Accounting Standards Board (GASB) service efforts and accomplishments (SEA) Task Force. He was also appointed to Wisconsin Governor Jim Doyle’s Task Force on Milwaukee County Finances and was elected to the Wauwatosa, WI Common Council, serving from 2004-2009. He holds a B.A. in Political Sciences; an M.A. in International Relations; and a Ph.D. in State and Local Politics- American Government, Research Methods from the University of Wisconsin-Milwaukee.



**Alan Mallach, Senior Fellow, Center for Community Progress**

Writer, scholar, practitioner and advocate, Alan Mallach has been engaged with the challenges of urban revitalization, neighborhood stabilization and housing provision for fifty years. A senior fellow with the Center for Community Progress, he has held positions in the public and private sectors, including serving as director of housing & economic development for the city of Trenton, New Jersey and running his own planning and development firm. He has been a non-resident senior fellow with the Metropolitan Policy Program of the Brookings Institution and a Visiting Scholar at the Philadelphia Federal Reserve Bank. He was a visiting professor at the University of Nevada Las Vegas in 2010-2011, and currently teaches in the graduate city planning program at Pratt Institute in New York. He has authored many books, including *Bringing Buildings Back: From Vacant Properties to Community Assets*, and *A Decent Home: Planning, Building and Preserving Affordable Housing*, and numerous articles in legal and scholarly journals, book chapters, op-eds, and research and policy reports. His newest book, *The Divided City: Poverty and Prosperity in Urban America*, will appear in May 2018. He holds a B.A. degree from Yale College, and lives in Roosevelt, New Jersey.



**Joyce Man, Professor and Assistant Chancellor for International Affairs, Peking University Shenzhen Graduate School**

Joyce Yanyun Man is Professor of Economics and Public Policy and Assistant Chancellor for International Affairs at Peking University Graduate School at Shenzhen, China. Her teaching and research interests focus on public finance, urban and regional economics, China's economy and public policies. Professor Man received her Ph.D. degree in economics from the Johns Hopkins University in 1993, and served as an associate professor at School of Public and Environmental Affairs at Indiana University, Bloomington. From 2007 to 2013, she was the founding director of the Peking University-Lincoln Institute Center for Urban Development and Land Policy, and director of the China Program and Senior Fellow at the Lincoln Institute of Land Policy, and professor at College of Urban and Environmental Sciences, Peking University. She has authored or co-authored several books including: *Tax Increment Financing and Economic Development: Uses, Structures, and Impact* (2001); *China's Local Public Finances in Transition* (2010), *China's Housing Reform and Outcomes* (2011), *China's Environmental Policy and Urban Development* (2012), *The Future of Public Housing: Ongoing Trends in the East and the West* (2013).



**George W. McCarthy, President and Chief Executive Officer, Lincoln Institute of Land Policy**

Dr. George "Mac" McCarthy is President and CEO of the Lincoln Institute of Land Policy in Cambridge, Massachusetts. Before joining the Lincoln Institute in 2014, McCarthy directed Metropolitan Opportunity at the Ford Foundation which sought to provide disadvantaged people better access to good jobs and other opportunities for advancement by supporting regional planning, and coordinated transportation and housing development to alleviate poverty and reduce its concentration in metropolitan areas in the U.S. and developing countries in Asia, Africa, and Latin America. Before taking that position, McCarthy administered a program at Ford that focused on using homeownership to build assets for low-income families and their communities. Before joining Ford, McCarthy worked as a Senior Research Associate at the Center for Urban and Regional Studies at the University of North Carolina at Chapel Hill. McCarthy has worked as Professor of Economics at Bard College, Resident Scholar at the Jerome Levy Economics Institute, Visiting Scholar and Member of the High Table at King's College of Cambridge University, Visiting Scholar at the University of Naples, Italy, and Research Associate at the Centre for Social Research in St. Petersburg, Russia. He received a B.A. in Economics and Mathematics at the University of Montana; an M.A. in Economics at Duke University; and, a Ph.D. in Economics at the University of North Carolina at Chapel Hill.



**Bruce McDonald, Associate Professor, North Carolina State University**

Bruce D. McDonald, III is an associate professor of public budgeting and finance and the director of the Masters of Public Administration program at North Carolina State University. He currently serves as the co-editor-in-chief of both the Journal of Public Affairs Education and the Journal of Public and Nonprofit Affairs. His research has appeared in a number of outlets, including the Journal of Public Administration Research and Theory and Public Administration Review. Bruce sits on several boards of nonprofit organizations, including Midwest Public Affairs Conference, Research Triangle Chapter of the American Society for Public Administration, and Regions Beyond International.



**Christiana McFarland, Research Director, National League of Cities**

Christiana K. McFarland is the Research Director of the National League of Cities, the nation's largest advocacy, resource and research organization dedicated to strengthening cities. She directs the organization's research agenda and conducts NLC's major research initiatives, including City Fiscal Conditions and State of the Cities. She also oversees NLC's Local Democracy Initiative and the research collaborative with the state municipal leagues. McFarland has been with NLC since 2001, and prior to her post as Research Director, launched NLC's finance and economic development program, focused on supporting municipal leadership and outcomes in economic development, workforce development and municipal finance. Christy has a B.A. in Political Science and Economics and Master of Public Policy from The George Washington University. She is a PhD candidate in regional economic development at Virginia Polytechnic Institute and State University.



**Arthur Minsat, Head of Unit, Organisation of Economic Cooperation and Development**

Arthur leads the OECD Development Centre's Africa Unit. He is responsible for the African Economic Outlook (AEO), a partnership with the African Development Bank and UNDP, and the Revenue Statistics in Africa, a joint publication by OECD, the African Union Commission and the African Tax Administration Forum. As lead economist, Arthur drafted the thematic chapters of the AEO 2017 on Entrepreneurship and Industrialisation, AEO 2016 on Sustainable Cities, AEO 2015 on Regional Development. Before joining the OECD, Arthur contributed to the UNDP's flagship Human Development Reports. He worked in Abidjan during the electoral crisis in 2010 and 2011, monitoring West Africa's economic outlook for the United Nations Operations in Côte d'Ivoire (ONUCI). Prior to that, he taught economics and international relations in several British universities and gained private sector experience with Wolters Kluwer Transport Services. Arthur holds a PhD from the London School of Economics (LSE) and a Franco-German double diploma from Sciences-Po Lille and the University of Münster.



**Mary Murphy, Project Director, The Pew Charitable Trusts**

Mary Murphy directs Pew's work on state and local fiscal policy, which helps policymakers identify and implement effective fiscal management strategies. She leads research and outreach to policymakers on a range of issues, including strategies to manage volatility, stabilize budgets, manage long-term debt effectively, and strengthen local governments. Her work provides data, analysis, and guidance to help policymakers navigate fiscal challenges and offers customized research and technical assistance to guide states and cities toward long-term fiscal health.



**Hector Negroni, CEO and CIO, FCO Advisors LP**

Hector Negroni is the Co-Founder, Co-Chief Executive Officer, and Chief Investment Officer of Fundamental Credit Opportunities (FCO). Negroni has been a pioneer in proprietary trading in the municipal market for over 20 years, leading innovation in public/ private financing, military housing privatization, basis arbitrage, Tender Option Bond securitization, municipal derivatives, and a host of structured solutions. Prior to forming FCO, he was the head of municipal trading at Goldman Sachs, overseeing all capital commitments, flow trading, money markets, collateralized lending and issuer derivatives. Negroni joined Goldman Sachs as a Managing Director in 2005, to build and lead the Municipal Proprietary Trading and Structured Products businesses. He later assumed responsibility for the broader municipal trading franchise in 2007. Prior to joining Goldman, Negroni ran the municipal structured arbitrage desk at Société Générale. Negroni began his career in municipal securities at Citigroup and Lazard Frères in various proprietary and structuring roles. Negroni recently served on the Municipal Division Executive Committee of the Securities Industry and Financial Markets Association (SIFMA). He earned a B.S.E. from the Wharton School of the University of Pennsylvania.



**Michael Overton, Assistant Professor of Public Administration, University of Idaho**

Michael Overton (Ph.D., University of North Texas, 2015) is an assistant professor of public administration where he uses his public-sector experience to identify research topics that matter to government entities. His research focuses on the intersection of local government management and fiscal policy. He is particularly interested in topics involving local government fiscal health, economic development financing, transportation and local government competition. His research has been published in prominent public administration journals including *The American Review of Public Administration*, *State and Local Government*, *The Review of Regional Studies* and *Public Money and Management*.

Over the brief tenure of his career, he has received prestigious awards for his scholarship. In 2015, he won the Toulouse Dissertation Award in Social Science for best social science dissertation at UNT. He was selected for the 2016 Lincoln Scholars Program hosted by the Lincoln Institute of Land Policy and recently, he was honored as a 2017 American Society of Public Administration Founders Fellow.

**Matthew Paulin, Chief Financial Officer, City of Stockton, California**



Matt Paulin is the City of Stockton's Chief Financial Officer, and has served in that capacity since April 2016. Prior to becoming Stockton's CFO, Matt held various positions with the California Department of Finance and Department of Motor Vehicles over his 19-year state government career. Matt holds degrees from the University of the Pacific and California State University, Stanislaus, and attended the Senior Executives in State and Local Government program at Harvard's Kennedy School of Government. He is also a proud veteran of the United States Army.



**Sock-Yong Phang, Celia Moh Chair Professor of Economics, Singapore Management University**

Sock-Yong Phang is Vice Provost (Faculty Matters) and Celia Moh Chair Professor of Economics at the Singapore Management University (SMU). She obtained her PhD in Economics from Harvard University in 1989. Professor Phang has taught courses on Urban and Real Estate Economics and Economics of Regulation and Competition Law. She researches in the areas of housing and transport economics, focusing on the impacts of government policies on these sectors.

She is the author of *Policy Innovations for Affordable Housing in Singapore* (Palgrave Macmillan, 2018), *Housing Finance Systems: Market Failures and Government Failures* (Palgrave Macmillan, 2013) as well as *Housing Markets and Urban Transportation* (McGraw Hill, 1992). She has also published dozens of papers on housing, transport, economic regulation and public private partnerships in books and scholarly journals.

Professor Phang has served as consultant to the World Bank, the Asian Development Bank, and various government organizations in Asia on projects involving land and housing reforms, housing finance systems, motor vehicle policies, cost-benefit analysis for rail projects, appraisal frameworks for mega infrastructure as well as economic regulation of public transport and airports.

In Singapore, Professor Phang has previously served as board member of the Urban Redevelopment Authority, the Land Transport Authority, and the Public Transport Council. She was also a Commission Member of the Competition Commission of Singapore from 2005 to 2016. She is currently a board member of the Energy Market Authority and a trustee of the ISEAS-Yusof Ishak Institute.



**Vitor Puppi, Secretary of Planning, Finance and Budget, City of Curitiba, Brazil**

Vitor Puppi was appointed by the Mayor of Curitiba in January 2017 as the Secretary of Planning, Finance and Budget responsible for the city's budget and revenues (approximately R\$ 8billion). The Secretary of the Treasury is accountable for the fiscal and tax policies, allocation of income and the key spending decisions, including the paycheck of more than 46,000 employees (active and retired). Puppi is also Chairman of Urbanization Company of Curitiba (URBS), a company that controls the public transportation system of Curitiba, and Vice Chairman of Popular Habitation Company of Curitiba (COHAB), a company responsible for habitation policy in the city. He served as a state attorney in the Office of the Attorney General and is a practicing international lawyer. He received a Master of Laws from the University of California, Berkeley, and a Bachelor's Degree in Law from the Universidade Federal do Parana.



### **Luis Quintanilla, Junior Fellow, Lincoln Institute of Land Policy**

Luis Quintanilla is a Junior Fellow at the Lincoln Institute of Land Policy, currently supporting the Global Land Value Capture and Municipal Fiscal Health campaigns, as well as collaborating in the elaboration of case studies and working papers on property tax and land value capture mechanisms. Before joining the Lincoln Institute, Quintanilla accumulated 10 years of project management experience in the private sector in Mexico, particularly in the energy and automotive industries. He holds a B.S. in Industrial Engineering and an M.B.A. from Monterrey Institute of Technology and Higher Education (ITESM) in Mexico. More recently, Luis developed a passion for urban planning and infrastructure projects, which led him to pursue and complete his Master of City Planning at Boston University in 2017.



### **Richard Ravitch, Former Lieutenant Governor of New York**

Richard Ravitch is an attorney, businessman and public official, engaged in both private and public enterprise for more than 50 years. He began his career as a principal of the HRH Construction Corporation, where he supervised the development, financing and construction of over 45,000 units of affordable housing in New York, Washington, DC, Puerto Rico and other locations. In 1975, he was appointed Chairman of the New York State Urban Development Corporation (UDC) by Governor Hugh Carey. The UDC, a “moral obligation” financing and development agency with 30,000 dwelling units under construction, had become insolvent and faced the first municipal bankruptcy since the 1930’s.

From 1975 to 1976, Mr. Ravitch assisted New York City and State officials in resolving the City’s defaults. In 1979, he was appointed Chairman and CEO of the Metropolitan Transportation Authority (MTA), where he recruited operating officials from the private sector with experience in marketing as well as management and operations, and developed a long-term capital plan, budget and financing for a system-wide upgrade of operating equipment, roadbed and signal capabilities. For his MTA work, he was awarded the American Public Transit Association’s Individual of the Year Award in 1982. Following his MTA service, Mr. Ravitch led the effort to recapitalize The Bowery Savings Bank, once the nation’s largest mutual savings bank, arranging for its acquisition from FDIC by an investor group and serving as Chairman and CEO. Subsequently, Mr. Ravitch was retained by the owners of the Major League Baseball clubs to serve as President of the Player Relations Committee and oversee the creation of a revenue sharing plan and proposal for players.

In 1999, Mr. Ravitch was appointed Co-Chair of the Millennial Housing Commission to examine the federal government’s role in meeting the nation’s growing affordable housing challenges. He more recently served as Lieutenant Governor of the State of New York, and is now Co-Chair of the State Budget Crisis Task Force with former Chairman of the Federal Reserve Paul A. Volcker. Mr. Ravitch is a Phi Beta Kappa graduate of Columbia College and received his LLB from Yale University School of Law.



**Vincent Reitano, Public Finance Associate, Government Finance Officers Association**

Vincent Reitano, PhD is a Public Finance Associate in the GFOA's Research and Consulting Center. In this role, he researches financial indicators, fiscal sustainability, and tax policy. Vincent has published research on fiscal reserves, public pensions, forecasting, and transparency in a range of public finance and economics journals, such as Contemporary Economic Policy, Public Budgeting & Finance, and Public Finance Review. Further, he has published a variety of research reports and articles in professional journals including Government Finance Review and Journal of Government Financial Management. Prior to joining GFOA, he worked in the Department of Defense, and also completed a research fellowship at SAS. Additionally, he conducted research on risk analysis for the Department of Homeland Security, and co-authored reports on education finance for the North Carolina Department of Public Instruction.



**Andrew Reschovsky, Research Fellow, Lincoln Institute of Land Policy**

Andrew Reschovsky is a Research Fellow in Taxation at the Lincoln Institute of Land Policy and a Professor Emeritus of Public Affairs and Applied Economics at the University of Wisconsin-Madison. He has published widely on topics related to state and local government finance. His current research focuses on the financing of large American central cities, the measurement of municipal fiscal health in China, and the role of the property tax in the funding of public education in the U.S. He has served as an advisor to the South African Financial and Fiscal Commission and the Organization of Economic Cooperation and Development in Paris. In 2011, he was awarded the Steven D. Gold award by the Association of Public Policy Analysis and Management in recognition of his contributions to state and local fiscal policy. He earned a Ph.D. in economics from the University of Pennsylvania.



**Mayor Daniel Rivera, City of Lawrence, Massachusetts**

After high school Dan served our country as a Military Police officer in Germany where he was deployed to Iraq and Kuwait during Operations Desert Storm and Desert Shield. When he returned home, Dan worked his way through college on the GI Bill at University of Massachusetts, Amherst where he received his Bachelor's Degree. While at UMass Amherst, Dan was a dorm resident assistant and was elected by his fellow students to represent them on the Board of Trustees for the University of Massachusetts system.

Dan has worked many jobs in his life, but one of his proudest accomplishments was becoming manager of the public housing project he grew up in. During his time as a project manager, Dan went to school nights and weekends to earn his Masters degree in Business Administration from Suffolk University. Dan later worked as Economic Development Director for Congressman Marty Meehan before joining the private sector for a career in marketing.

Dan previously served as an At Large City Councilor. He was elected Vice President of the Council during his second term and chaired the Budget and Finance Committee for the past three years. Dan led the Council in finding close to \$500,000 to fund police positions during the worst of the City's financial crisis, and initiated a successful campaign to cut the City Council's pay as a sign of fairness and shared sacrifice during tough budget times. Dan has worked to make the City services more responsive, more transparent, and financially healthy. Dan is a member of the Board of Trustees for Northern Essex Community College where he has played a supporting role in the expansion of the college's Lawrence campus. Dan's professional experience as a marketing manager and his government involvement at the local and federal level gives him a solid foundation.



**Anacláudia Rossbach, Regional Adviser for Latin America and Caribbean, Cities Alliance**

Anacláudia Rossbach from São Paulo, Brazil holds a master's degree in political economics and has been working for more than 15 years in the housing and urban fields, as a researcher; public sector staff; non-governmental organization manager; consultant for public entities, international organizations, universities and non-profit think tanks. She worked most part of her professional life in Brazil, but also participated in a diverse and large number of international endeavors, projects, knowledge exchange activities, publications, reviews, conferences. During her professional life, she had the opportunity to provide support and advice for key stakeholders from the urban sector from Brazil and a broad range of countries, such as the Philippines, China, India, Bangladesh, Sri Lanka, South Africa, Mozambique, Angola, Egypt, Namibia, Bolivia, Paraguay, El Salvador, Nicaragua, Chile and Peru. In 2014 she was appointed as the Cities Alliance Regional Advisor for the Latin America and Caribbean, where she is now responsible for implementing the organization's strategy for the region as well as to manage projects and partnership.



**Chantel Rush, Program Officer, The Kresge Foundation**

Chantel M. Rush is a program officer with The Kresge Foundation's American Cities Practice. Her grantmaking portfolio includes funding efforts to seed and scale innovative community development practices aimed at improving the lives of people with low incomes in America's cities. Her grantmaking work also supports pioneering research, thought leadership and convenings to expand urban policymaking and practice. She also stewards the foundation's place-based work in Memphis, Tennessee.

Chantel joined the foundation in 2015, working as a special assistant to Kresge President and CEO Rip Rapson.

Before joining Kresge, she served as senior analyst of global strategy and business development at Gap Inc. She started her career in management consulting, where her responsibilities included advising both corporate and private equity clients.

A native of Orange County, California, Chantel earned bachelor's degrees in international relations and Spanish language from Stanford University and a master's degree in business administration from Harvard Business School.

**Dirk Scholtz, Senior Lecturer, University of Pretoria**



Dirk Scholtz is a Senior Lecturer at the University of Pretoria. He holds a Bachelor of Commerce (Honors) and a Bachelor of Law, both from the University of Pretoria. He also holds a Fellowship Masters in Tax Policy from Harvard University. His research focuses on tax policy and is affiliated with the African Tax Institute.



**Eric Scorsone, Deputy State Treasurer for the State of Michigan, and Associate Professor at Michigan State University**

Dr. Eric Scorsone is currently serving as Senior Deputy State Treasurer in the Michigan Department of Treasury and oversees the Bureau of Local Government, Bureau of State and Local Bond Finance and Bureau of Higher Education Services. He is on a leave of absence as Associate Professor and Director for the Extension Center for Local Government Finance and Policy at Michigan State University.

Dr. Scorsone has been widely cited on state and local government finance issues in Time, Washington Post, Bloomberg, Reuters, Wall Street Journal, NPR, NY Times, and other media outlet. He is also a co-editor of the recent book entitled "Handbook of Local Government Fiscal Health" from Jones Bartlett released in 2013.

Prior to coming back home to Michigan, he served as an Assistant Professor at the University of Kentucky. He has also served as an Economist for the Colorado Governor's Office, as Senior Economist for the City of Aurora, Colorado and Senior Economist for the Michigan Senate in 2010. Dr. Scorsone received a Ph.D. from Colorado State University, M.S. from Michigan State University and B.B.A. from Loyola University of Chicago.



**Jaimie Scranton, Managing Director, Jefferies LLC**

Jaimie Scranton, Managing Director. Jaimie joined Jefferies from J.P. Morgan Securities as a Managing Director in March 2018. Jaimie is a 20-year veteran of the municipal industry and has senior managed transactions for a wide range of entities, including cities, states, transit agencies, toll roads and state-level authorities. This experience includes new credits, revenue-backed credits, restructurings and the leveraging of federal monies.



**Sena Segbedzi, Policy Analyst, Lincoln Institute of Land Policy**

Segbedzi is a policy analyst on secondment to the Organization for Economic Co-operation and Development (OECD) in Paris, France, where she will be working on the Champion Mayors for Inclusive Growth initiative as well as projects related to urban development, tax policy and economics, green finance and investment, and public governance. Prior to joining the Lincoln Institute, Sena worked at the Ford Foundation where she was a part of a team promoting housing, transportation, and employment opportunities in cities, most recently she served as program manager of the Foundation's initiative for the equitable and inclusive recovery of Detroit.

Sena has a background working internationally as well, her experiences include designing an emergency management plan for the Greater Lyon Municipality in France, conducting an options assessment for waste management systems in Senegal with the African Institute of Urban Management, and analyzing domestic violence advocacy programs in Ghana. She holds a Master of Urban Planning from the New York University's Wagner School of Public Service and a Bachelor of Arts in Italian studies from Wellesley College.



**Enid Slack, Director of the Institute on Municipal Finance and Governance, University of Toronto**

Enid Slack is the Director of the Institute on Municipal Finance and Governance (IMFG) and an Adjunct Professor at the Munk School of Global Affairs at the University of Toronto. IMFG focuses exclusively on the fiscal health and governance challenges faced by large cities and city-regions. Enid has written extensively on property taxes, municipal fiscal health, intergovernmental transfers, development charges, financing municipal infrastructure, metropolitan governance, and municipal boundary restructuring. Recent co-edited books (with Richard Bird) include *Financing Infrastructure: Who Should Pay* and *Is Your City Healthy? Measuring Urban Fiscal Health*. Enid consults on municipal finance and governance issues with governments and international agencies such as the World Bank, IMF, UN Habitat, Asian Development Bank, and the Inter-American Development Bank. She has consulted in Canada as well as Brazil, Chile, China, Colombia, India, Mexico, Mongolia, the Philippines, South Africa, and Tanzania. Enid received her B.A. in Economics from York University (Glendon College), and an M.A. and Ph.D. in Economics from the University of Toronto. In 2012, she was awarded the Queen's Diamond Jubilee Medal for her work on cities.



**Martim Smolka, Senior Fellow and Director, Lincoln Institute of Land Policy**

Martim O. Smolka is a Senior Fellow and Director of the Program on Latin America and the Caribbean. Smolka, an economist, has an interest and expertise in areas that include land markets and land policy, access to land by the urban poor, the structuring of property markets in Latin America and property tax systems, as well as the use of land value increment charges to finance urban development and infrastructure. A graduate of the University of Pennsylvania (M.A./Ph.D.), he is co-founder and former president of the Brazilian National Association for Research and Graduate Studies on Urban and Regional Planning.



**Robert Triest, Vice President and Economist, Federal Reserve Bank of Boston**

Robert Triest is a vice president and economist in the research department at the Federal Reserve Bank of Boston, where he leads the macroeconomic applications and policy studies section. Prior to joining the Boston Fed in 1995, Triest was a member of the economics faculties at the University of California, Davis and at The Johns Hopkins University. He has also been a visiting scholar at the Center for Retirement Research at Boston College and has taught in the economics department at M.I.T. and Northeastern University and at the Kennedy School of Government at Harvard University. He currently serves on the Universal Pre-Kindergarten Advisory Committee convened by Mayor Walsh to make recommendations for a strategic framework and action plan to expand pre-kindergarten programs in Boston. Triest's research has been mainly on topics in labor economics and public-sector economics, with recent work focusing on the interaction of economic circumstances and educational outcomes. He earned a B.A. degree in economics from Vassar College and an M.S. and a Ph.D. in economics from the University of Wisconsin at Madison.



**Mayor Manuel Velarde, Municipality of San Isidro, Peru**

Born in Lima, on October 7th, 1968. He is lawyer graduated from Pontificia Universidad Catolica del Peru (PUCP), with a Master Degree in Law from King's College London in England. He is also a bike activist.

Before his election as Mayor of the Municipality of San Isidro, he worked as a lawyer at Lazo de Romaña & Gagliuffi Law Bureau. Furthermore, from 2006 to 2008, he was Manager of Legal Advise Department at the Ministry of Economy and Finance (MEF) of Peru. Additionally, during 2009 he was Manager of the Superintendence of Tax Administration of Peru (SUNAT). Finally, from 2010, he shares his professional practice with teaching as Professor at the University San Martin de Porres.



**Paolo Veneri, Head of Territorial Analysis and Statistics Unit, Organisation for Economic Co-operation and Development (OECD)**

Paolo Veneri, Ph.D. is an economist, Head of the Regional Analysis and Statistics Unit in the OECD Centre for Entrepreneurship, SMEs, Regions and Cities. He coordinates a number of analytical and statistical projects on urban and regional issues, which include migration, well-being, city definitions, inequality, and entrepreneurship. He is one of the lead authors of several OECD reports, including "The Geography of Firm Dynamics" (2017), "Making cities work for all" (2016), "Regions at a Glance" (2016), "How's Life in your Region?" (2014) and "Rural-urban partnerships: an integrated approach to economic development" (2013). He has published several papers in academic journals within the field of urban economics and regional science. He holds a PhD in Economics.



**Sally Wallace, Dean of the Andrew Young School of Policy Studies, Georgia State University**

Sally Wallace is the Associate Dean of the Research and Strategic Initiatives, professor in the Department of Public Policy, and Director of the Fiscal Research Center at Georgia State University. She is also an affiliate faculty member of the Georgia Health Policy Center. Wallace specializes in income taxation, sales taxation, tax burden analysis, distributional effects of taxation, and the effects of demographic changes on tax bases. Wallace's principal interests are federal, state, local, and international taxation and analysis and intergovernmental fiscal relations. She has consulted widely on tax policy, fiscal decentralization, and revenue forecasting and analysis in Russia, Ukraine, Kazakhstan, Jamaica, Yemen, and China. Her work has been published in journals such as *Regional Science and Urban Economics*, *National Tax Journal*, *State Tax Notes*, and *Southern Economic Journal*. Wallace holds a B.A. from Hobart and William Smith Colleges, an M.A. in Syracuse University, and a Ph.D. Syracuse University.



**Kurt Wilson, City Manager, City of Stockton, California**

Kurt Wilson joined the City of Stockton as Deputy City Manager in 2012, less than 10 weeks after the City filed for Chapter 9 bankruptcy protection. In 2014, Wilson was appointed City Manager after serving just three months as Interim City Manager. Following a successful end to the City's bankruptcy, Wilson has focused on economic development, the institutionalization of public safety enhancement, and implementation of permanent financial control measures. In addition to a private sector and non-profit background, Wilson has more than two decades of public sector experience serving in both elected and senior staff capacities for four cities and two state agencies. He holds a Master in Business Administration and a Master in Education Administration, with a variety of post-graduate and professional certifications, including project management, labor relations, human resource management, real estate, leadership, and licensing as an emergency medical technician.



**Joan Youngman, Senior Fellow and Chair, Lincoln Institute of Land Policy**

Joan Youngman is senior fellow and chair of the Department of Valuation and Taxation at the Lincoln Institute of Land Policy, in Cambridge, Massachusetts. She is an attorney and author of numerous articles and books concerning land and building taxation and valuation. She has undertaken international research and educational work for the World Bank, the OECD, the International Monetary Fund, and the Harvard Law School International Tax Program. She is the author of *A Good Tax* (2016), and *Legal Issues in Property Valuation and Taxation: Cases and Materials* (2006), a co-author of *State and Local Taxation: Cases and Materials* (10th edition 2014), and co-editor of the books *Erosion of the Property Tax Base* (2009), *Making the Property Tax Work: Experiences in Developing and Transitional Countries* (2008), and *The Development of Property Taxation in Economies in Transition: Case Studies from Central and Eastern Europe* (2001).